Forward-Looking Information

• This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "will," "may," "designed to," "outlook," "believes," "should," "anticipates," "plans," "expects," "intends," "estimates," "forecasts" and similar expressions identify certain of these forward-looking statements. Forward-looking statements are not guarantees of future results and conditions but rather are subject to various factors, risks and uncertainties that could cause our actual results to differ materially from those expressed in these forward-looking statements, including, but not limited to:
  • continued and future impacts of the coronavirus (COVID-19) pandemic on our financial condition and business operations including global supply chain disruptions, market downturns, reduced consumer demand, and new government actions or restrictions;
  • conditions within the automotive industry, including (i) the automotive vehicle production volumes and schedules of our customers, (ii) the financial condition of our customers and the effects of any restructuring or reorganization plans that may be undertaken by our customers, including work stoppages at our customers, and (iii) possible disruptions in the supply of commodities to us or our customers due to financial distress, work stoppages, natural disasters or civil unrest;
  • our ability to execute on our transformational plans and cost-reduction initiatives in the amounts and on the timing contemplated;
  • our ability to satisfy future capital and liquidity requirements; including our ability to access the credit and capital markets at the times and in the amounts needed and on terms acceptable to us; our ability to comply with financial and other covenants in our credit agreements; and the continuation of acceptable supplier payment terms;
  • our ability to satisfy pension and other post-employment benefit obligations;
  • our ability to access funds generated by foreign subsidiaries and joint ventures on a timely and cost effective basis;
  • general economic conditions, including changes in interest rates and fuel prices; the timing and expenses related to internal restructurings, employee reductions, acquisitions or dispositions and the effect of pension and other post-employment benefit obligations;
  • increases in raw material and energy costs and our ability to offset or recover these costs, increases in our warranty, product liability and recall costs or the outcome of legal or regulatory proceedings to which we are or may become a party; and
  • those factors identified in our filings with the SEC (including our Annual Report on Form 10-K for the fiscal year ended December 31, 2019 as updated by our subsequent filings with the Securities and Exchange Commission).

• Caution should be taken not to place undue reliance on our forward-looking statements, which represent our view only as of the date of this presentation, and which we assume no obligation to update. The financial results presented herein are preliminary and unaudited; final financial results will be included in the company’s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2020. New business wins, re-wins and backlog do not represent firm orders or firm commitments from customers, but are based on various assumptions, including the timing and duration of product launches, vehicle production levels, customer cancellations, installation rates, customer price reductions and currency exchange rates.
Visteon At A Glance

Leading supplier of innovative cockpit electronics and advanced safety systems to carmakers globally

$2.9B annual sales

10,000 employees

18 countries

20 manufacturing locations

18 technical centers

Leading the evolution of automotive digital cockpits and safety solutions
Industry-Leading Products for a Broad Customer Base

*Pure play cockpit electronics supplier with comprehensive product portfolio*

**Product Portfolio**

- Instrument clusters
- Cockpit computers
- Head-up displays
- Displays
- Infotainment
- Connectivity
- ADAS

**Customer Diversity**

- BAIC GROUP
- CHANGAN
- DAIMLER
- DONGFENG
- FAW
- FCA
- FERCHIYER AUTOMOBILES
- GAC MOTOR
- GM
- SHANGHAI GM
- HONDA
- HYUNDAI
- JAGUAR
- LAND ROVER
- JMC
- KIA
- Mahindra
- Mazda
- Porsche
- PSA GROUP
- QOROS
- RENAULT NISSAN MITSUBISHI
- Tata
- Toyota
- VOLVO
Cockpit Electronics Market

Visteon is well positioned in clusters and displays, with developing presence in infotainment

Cockpit Electronics Market Size

(Dollars in Billions)

- Audio / Infotainment: $18
- Displays: $5
- Clusters: $9
- Other: $4
- Total: $36B (2019)

Visteon’s Cockpit Position

Clusters
• 2019 market share of ~15%
• #1 market share in all-digital clusters

Audio / Infotainment
• 2019 market share of ~4%
• Android infotainment system to drive future market share gains

Displays
• 2019 market share of ~10%
• In-house design and manufacturing expertise driving future growth

Total Cockpit Electronics
Top-5 supplier with ~8% market share with opportunities for future growth
Instrument Clusters

Key Trends

ADAS Integration
Display of ADAS features to keep driver informed

Infotainment Integration
Media, phone and navigation sharing

User Experience
Customized skins for different driving modes

Visteon’s Cluster Strategy

Visteon Digital Cluster Platform

Cluster Applications
- Tell Tales
- Chimes
- Navigation
- Cover Art
- Speedometer
- ADAS
- Telephony

Digital Cluster Middleware
- AutoSAR OS
- QNX OS

Hardware

Integrated with Infotainment
Rich 2D and 3D Graphics

Leading digital cluster software platform with in-house AutoSAR & graphics technology
Infotainment

Key Trends

- **App Store**
  Downloadable applications specific to each region

- **Voice Assistant**
  Coexistence of cloud and edge voice systems

- **Smartphone Projection**
  Connectivity with consumers personal devices

Industry leading Android platform with first-to-market features
Displays

Key Trends

Larger Screens
Increased screen sizes larger than 12 inches with curvature

Multi-Displays
Bonding of multiple displays to glass cover lens

Optical Performance
Higher contrast ratio and brightness for improved in-car experience

Visteon’s Display Strategy

Curved Multi-Display Module

Technology Innovation for Optimized Performance

Innovative Manufacturing Capabilities

Leader in large curved displays with best-in-class optical performance
Cockpit Domain Controllers

Key Trends

**Highly Integrated**
Cluster, infotainment and other cockpit functions

**Scalable Computing**
From premium to mass-market cockpit solutions

**Future Proof Architecture**
Software platform for continuous innovation

Visteon’s Cockpit Domain Controller Strategy

Premium CDC System

Entry CDC System

Scalable cockpit controllers leverage cluster and infotainment platforms
**Key Trends**

**Regulatory Approvals**
60+ countries adopting new UNECE regulations

**Auto Lane Keep System**
Level 2+ feature for hands-free driving on highways under certain conditions

**Driver Monitoring**
Required by NCAP and UNECE regulations

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**Visteon’s ADAS Strategy**

- **Automatic Lane Keeping Assist**
- **Parking Assist**
- **Driver Monitoring System**

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**Open API**

**Heterogeneous SOC**

- App Cores
- DSPs
- NPU
- GPU
- HW Accel.

**Hardware**

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**Level 2+ ADAS system for ALKS and driver monitoring**
Second-Half 2020 Outlook
Expecting production in Q3 down 10% at key customers, positioned to outperform

Production Disruption in First-Half 2020

Regional Outlook

Visteon Positioned to Outperform

Global Production Volumes Y/Y

<table>
<thead>
<tr>
<th>Month</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y/Y</td>
<td>(12%)</td>
<td>(21%)</td>
<td>(33%)</td>
<td>(17%)</td>
<td>(8%)</td>
<td>(50%)</td>
<td>(61%)</td>
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</tbody>
</table>

Retail Demand

United States
SAAR sequential improvements while fleet sales still lower

Europe
Sales improving due to pent up demand but outlook unclear

China
Recovery continues but unclear on sustainability of retail strength

Key Visteon Factors

Favorable Industry Trends
Trends continue to drive digitization of the cockpit

New Product Launches
High number of new launches with global OEMs

Market Outperformance
Continued growth-over-market vs. industry volumes
Investment Thesis

Visteon is a compelling long-term investment opportunity

Pure Play Cockpit Electronics Company
- Secular trends transforming cockpit electronics
- Nimble and adaptable to changing environment
- Leading supplier of cockpit electronics to global OEMs

Innovative Product Portfolio
- Leading analog-to-digital transition in clusters
- Introduced industry-first cockpit domain controller
- Innovative display technologies

Competitive Cost Structure
- Leveraging industry-leading engineering footprint
- Commercial and operational discipline
- Focused on emerging stronger post COVID-19

Strong Balance Sheet
- $759M in cash at the end of the second quarter 2020
- No significant near-term debt maturities
- 0.1x net debt / trailing 12-month adj. EBITDA
Reconciliation of Non-GAAP Financial Information

Adjusted EBITDA

The Company defines Adjusted EBITDA as net income / (loss) attributable to the Company adjusted to eliminate the impact of depreciation and amortization, restructuring expense, net interest expense, equity in net (income) / loss of non-consolidated affiliates, provision for income taxes, discontinued operations, net income / (loss) attributable to non-controlling interests, non-cash stock-based compensation expense, and other gains and losses not reflective of the Company's ongoing operations.

<table>
<thead>
<tr>
<th>(Dollars in millions)</th>
<th>2019</th>
<th>2020</th>
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<tbody>
<tr>
<td></td>
<td>Q1</td>
<td>Q2</td>
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<tr>
<td>Net income / (loss) attributable to Visteon</td>
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<td>$7</td>
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<td>Depreciation and amortization</td>
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<td>24</td>
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<td>Restructuring expense</td>
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<td>Interest expense, net</td>
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<td>Equity in net (income) / loss of non-consolidated affiliates</td>
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<td>(3)</td>
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<tr>
<td>Provision for income taxes</td>
<td>(5)</td>
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<tr>
<td>Income from discontinued operations, net of tax</td>
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<tr>
<td>Net income / (loss) attributable to non-controlling interests</td>
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<tr>
<td>Non-cash, stock-based compensation</td>
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<td>Other</td>
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<tr>
<td>Subtotal</td>
<td>$27</td>
<td>$39</td>
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<td>Adjusted EBITDA</td>
<td>$41</td>
<td>$46</td>
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Memo: Adjusted Net Income

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<tr>
<td>Subtotal</td>
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<tr>
<td>Adjusted net income</td>
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<td>$8</td>
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