Forward-Looking Information

• This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. The words "will," "may," "designed to," "outlook," "believes," "should," "anticipates," "plans," "expects," "intends," "estimates," "forecasts" and similar expressions identify certain of these forward-looking statements. Forward-looking statements are not guarantees of future results and conditions but rather are subject to various factors, risks and uncertainties that could cause our actual results to differ materially from those expressed in these forward-looking statements, including, but not limited to:

  • continued and future impacts of the coronavirus (COVID-19) pandemic on our financial condition and business operations including, but not limited to, global supply chain disruptions, market downturns, reduced consumer demand, and new government actions or restrictions;
  • conditions within the automotive industry, including (i) the automotive vehicle production volumes and schedules of our customers, (ii) the financial condition of our customers and the effects of any restructuring or reorganization plans that may be undertaken by our customers, including work stoppages at our customers, and (iii) possible disruptions in the supply of commodities to us or our customers due to financial distress, work stoppages, natural disasters or civil unrest;
  • our ability to execute on our transformational plans and cost-reduction initiatives in the amounts and on the timing contemplated;
  • our ability to satisfy future capital and liquidity requirements; including our ability to access the credit and capital markets at the times and in the amounts needed and on terms acceptable to us; our ability to comply with financial and other covenants in our credit agreements; and the continuation of acceptable supplier payment terms;
  • our ability to satisfy pension and other post-employment benefit obligations;
  • our ability to access funds generated by foreign subsidiaries and joint ventures on a timely and cost effective basis;
  • general economic conditions, including changes in interest rates and fuel prices; the timing and expenses related to internal restructurings, employee reductions, acquisitions or dispositions and the effect of pension and other post-employment benefit obligations;
  • increases in raw material and energy costs and our ability to offset or recover these costs, increases in our warranty, product liability and recall costs or the outcome of legal or regulatory proceedings to which we are or may become a party; and
  • those factors identified in our filings with the SEC (including our Annual Report on Form 10-K for the fiscal year ended December 31, 2019 as updated by our subsequent filings with the Securities and Exchange Commission).

• Caution should be taken not to place undue reliance on our forward-looking statements, which represent our view only as of the date of this presentation, and which we assume no obligation to update. Financial results presented herein are unaudited. New business wins, re-wins and backlog do not represent firm orders or firm commitments from customers, but are based on various assumptions, including the timing and duration of product launches, vehicle production levels, customer cancellations, installation rates, customer price reductions and currency exchange rates.
Leading supplier of innovative cockpit electronics and advanced safety systems to carmakers globally

$2.9B annual sales\(^1\)

11,000 employees

18 countries

20 manufacturing locations

18 technical centers

Leading the evolution of automotive digital cockpits and safety solutions

1. For fiscal year 2019
Industry-Leading Products for a Broad Customer Base

*Pure play cockpit electronics supplier with comprehensive product portfolio*

**PRODUCT PORTFOLIO**

- Instrument clusters
- Cockpit computers
- Head-up displays
- Displays
- Infotainment
- Connectivity
- ADAS

**CUSTOMER DIVERSITY**

[Logos of various car manufacturers]
Managing Through COVID-19

Addressing near-term headwinds while positioning company for the future

**SHORT-TERM MEASURES**

- **Strong Balance Sheet**
  Ample cash with no near-term debt maturities

- **Preserve Cash**
  Actively monitoring cash requirements

- **Strict Cost Controls**
  Tightened operational and capital expense controls

- **Launch New Programs**
  Continued focus on successful product launches

**MID-TERM OBJECTIVES**

- **Realign Structural Costs**
  Align operational costs to new market levels

- **Solidify Digital Cluster Leadership**
  Expand customer base leveraging platform

- **Grow Market Share in Infotainment**
  Leverage Android and apps for market share gains

- **Lead Transition to Multi-Display Modules**
  Innovation in display stack technologies
Instrument Clusters

Solidifying leadership by leveraging digital cluster platform

INDUSTRY SHIFT TO DIGITAL CLUSTERS

Volume
100%

10%

23%

2019

2025

~$8.5B Market

KEY TRENDS

ADAS Integration
User Experience
Customizable

VISTEON’S STRATEGY FOR CLUSTERS

Visteon Digital Cluster Platform

Cluster Applications

Digital Cluster Middleware

Hardware

Rich 2D and 3D Graphics
Integrated with Infotainment

TOP MARKET SHARE IN ALL-DIGITAL CLUSTERS

Visteon 25%

All Other

Japanese Tier 1

Italian Tier 1

European Tier 1

2019

18%

7%

14%

16%

16%
Infotainment

Growing market share by leveraging Android and apps

### VISTEON INFOTAINMENT CUSTOMERS

- Ford
- GAC Motors
- JLR
- Land Rover
- Mahindra
- Volkswagen

### VISTEON’S STRATEGY FOR INFOTAINMENT

**GROWTH OF ANDROID OPERATING SYSTEM**

<table>
<thead>
<tr>
<th>Year</th>
<th>Android O/S</th>
<th>QNX/Linux/Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>24%</td>
<td></td>
</tr>
<tr>
<td>2025</td>
<td>40%</td>
<td></td>
</tr>
</tbody>
</table>

**Volume:** 100%

~$18B Market

**KEY TRENDS**

- Apps
- Voice Recognition
- Smartphone Projection

**VISTEON’S STRATEGY FOR INFOTAINMENT**

- Android AppStore
- CarPlay
- Android Auto
- Say ‘N Serve Voice Assistant
Displays

Leading transition to multi-display modules through innovation

GROWTH OF DISPLAY SIZES

<table>
<thead>
<tr>
<th>Year</th>
<th>~$5B Market</th>
<th>&lt;8&quot; Display Size</th>
<th>8&quot;+ Display Size</th>
<th>Multi-Display</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>100%</td>
<td>25%</td>
<td>33%</td>
<td></td>
</tr>
<tr>
<td>2025</td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
</tbody>
</table>

KEY TRENDS

- Larger Size
- Multi-Displays
- Sensor Integration

VISTEON’S STRATEGY FOR DISPLAYS

- Technology Innovation for Optimized Performance
- Innovative Manufacturing Capabilities
- microZone™ Cell

VISTEON DISPLAY CUSTOMERS

- BMW
- BURG
- Ford
- HYUNDAI
- Mahindra
- RAMBLER
- NISSAN

Display on Nissan Aria SUV
Investment Thesis

**Visteon is a compelling long-term investment opportunity**

- **Pure Play Cockpit Electronics Company**
  - Secular trends transforming cockpit electronics
  - Nimble and adaptable to changing environment
  - Leading supplier of cockpit electronics to global OEMs

- **Innovative Product Portfolio**
  - Leading analog-to-digital transition in clusters
  - Introduced industry-first cockpit domain controller
  - Innovative display technologies

- **Competitive Cost Structure**
  - Leveraging industry-leading engineering footprint
  - Commercial and operational discipline
  - Focused on emerging stronger post COVID-19

- **Strong Balance Sheet**
  - Ample cash to withstand near-term challenges
  - No material near-term debt maturities
  - Net cash position at the end of Q1 2020