# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

# FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) April 25, 2019

# VISTEON CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) <u>1-15827</u> (Commission File Number) 38-3519512 (IRS Employer Identification No.)

One Village Center Drive, Van Buren Township, Michigan (Address of principal executive offices) <u>48111</u> (Zip Code)

Registrant's telephone number, including area code (800)-VISTEON

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### SECTION 2 – FINANCIAL INFORMATION

#### Item 2.02. Results of Operations and Financial Condition.

On April 25, 2019, the registrant issued a press release regarding its financial results for the first quarter of 2019. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information contained in Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### **SECTION 7 – REGULATION FD**

#### Item 7.01. Regulation FD Disclosure.

See "Item 2.02. Results of Operations and Financial Condition" above.

#### SECTION 9 - FINANCIAL STATEMENTS AND EXHIBITS

#### Item 9.01. Financial Statements and Exhibits.

Exhibit No. Description

99.1 Press release dated April 25, 2019.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: April 25, 2019

## VISTEON CORPORATION

By: /s/ Brett D. Pynnonen

Brett D. Pynnonen Senior Vice President and General Counsel

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# **Visteon**®

## NEWS RELEASE

## Visteon Announces First-Quarter 2019 Results

- Sales of \$737 million
- Net income of \$14 million
- Adjusted EBITDA of \$41 million
  - Awarded \$1.4 billion in new business; one-third for electric vehicles
    - Driven by digital clusters, displays and SmartCore ™
    - Won first battery management system for electric vehicles
    - Expanded business in commercial vehicle segment

VAN BUREN TOWNSHIP, Mich., April 25, 2019 — Visteon Corporation (NASDAQ: VC) today announced first-quarter 2019 results, reporting net income attributable to Visteon of \$14 million or \$0.49 per diluted share, compared with \$65 million or \$2.11 per diluted share in the first quarter of 2018.

First-quarter 2019 sales were \$737 million, compared with \$814 million in the first quarter of 2018. The decrease of \$77 million is primarily due to unfavorable vehicle production volumes, customer pricing net of design changes, and unfavorable currency, partially offset by new business. Gross margin for the first quarter of 2019 was \$66 million, compared with \$129 million in the first quarter of 2018. The decrease is primarily due to lower sales, launch challenges with a curved center information display, inefficiencies associated with a plant transfer in Mexico, and timing of engineering expense.

During the first quarter, global vehicle manufacturers awarded Visteon new business of \$1.4 billion in lifetime sales. New business win growth was driven by next-generation digital products, primarily all-digital clusters, advanced displays and SmartCore<sup>™</sup>. U.S.-based vehicle manufacturers accounted for half of the first-quarter total.

"Sales were in line with our expectations, despite the challenging vehicle production environment," said Visteon President and CEO Sachin Lawande. "The operational challenges that affected our margins are expected to diminish and be largely resolved in the second and third quarters. Our new business wins were strong and well-aligned with key industry technology trends, with one-third for electric vehicles including battery management systems. We are also pleased to extend our success in the commercial vehicle segment with the addition of a second heavy-duty truck customer."

#### **First Quarter in Review**

Sales totaled \$737 million and \$814 million during the first quarter of 2019 and 2018, respectively. On a regional basis, in the first quarter of 2019 Europe accounted for 33 percent of sales, the Americas 24 percent, China Domestic 14 percent, China Export 9 percent, and Other Asia-Pacific 20 percent.

Gross margin for the first quarter of 2019 and 2018 was \$66 million and \$129 million, respectively. Adjusted EBITDA, a non-GAAP measure as defined below, was \$41 million for the first quarter of 2019, compared with \$104 million for the same quarter last year. Adjusted EBITDA margin was 5.6 percent for the first quarter of 2019, 720 basis points lower than the same period in the prior year.

For the first quarter of 2019, net income attributable to Visteon was \$14 million or \$0.49 per diluted share, compared with \$65 million or \$2.11 per diluted share for the same period in 2018. Adjusted net income, which excludes restructuring charges and discontinued operations, was \$15 million or \$0.53 per diluted share for the

first quarter of 2019, compared with \$64 million or \$2.08 per diluted share for the same period in 2018. The company had 28.5 million of diluted shares of common stock outstanding as of March 31, 2019, and is authorized to purchase an additional \$400 million of shares through Dec. 31, 2020.

#### **Cash and Debt Balances**

As of March 31, 2019, Visteon had cash totaling \$435 million. Total debt as of March 31, 2019, was \$404 million.

For the first quarter of 2019, cash provided from operations was \$4 million and capital expenditures were \$37 million. Total Visteon adjusted free cash flow, a non-GAAP financial measure as defined below, for the first quarter was a use of \$30 million, compared with \$48 million provided during the first quarter of 2018.

#### Full-Year 2019 Outlook

Visteon updated its full-year 2019 guidance, with sales in the range of \$2.90 billion to \$3.00 billion, adjusted EBITDA in the range of \$245 million to \$270 million, and adjusted free cash flow in the range of \$45 million to \$70 million.

#### **About Visteon**

Visteon is a global technology company that designs, engineers and manufactures innovative cockpit electronics and connected car solutions for the world's major vehicle manufacturers. Visteon is driving the smart, learning, digital cockpit of the future, to improve safety and the user experience. Visteon is a global leader in cockpit electronic products including digital instrument clusters, information displays, infotainment, head-up displays, telematics, SmartCore<sup>™</sup> cockpit domain controllers, and the DriveCore<sup>™</sup> autonomous driving platform. Visteon also delivers artificial intelligence-based technologies, connected car, cybersecurity, interior sensing, embedded multimedia and smartphone connectivity software solutions. Headquartered in Van Buren Township, Michigan, Visteon has approximately 10,000 employees at more than 40 facilities in 18 countries. Visteon had sales of approximately \$3 billion in 2018. Learn more at <u>www.visteon.com</u>.

#### **Conference Call and Presentation**

Today, Thursday, Apr. 25, at 9 a.m. ET, the company will host a conference call for the investment community to discuss the quarter's results and other related items. The conference call is available to the general public via a live audio webcast.

The dial-in numbers to participate in the call are: U.S./Canada: 866-411-5196 Outside U.S./Canada: 970-297-2404

(Call approximately 10 minutes before the start of the conference.)

The conference call and live audio webcast, related presentation materials and other supplemental information will be accessible in the investors section of Visteon's website. A news release on Visteon's first-quarter results will be available in the news section of the website.

A replay of the conference call will be available through the company's website or by dialing 855-859-2056 (toll-free from the U.S. and Canada) or 404-537-3406 (international). The conference ID for the phone replay is 6797470. The phone replay will be available for one week following the conference call.

#### Forward-looking Information

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "will," "may," "designed to," "outlook," "believes," "should," "anticipates," "plans," "expects," "intends," "estimates," "forecasts" and similar expressions identify certain of these forward-looking statements. Forward-looking statements are not guarantees of future

results and conditions but rather are subject to various factors, risks and uncertainties that could cause our actual results to differ materially from those expressed in these forward-looking statements, including, but not limited to: (1) conditions within the automotive industry, including (i) the automotive vehicle production volumes and schedules of our customers, (ii) the financial condition of our customers and the effects of any restructuring or reorganization plans that may be undertaken by our customers or suppliers, including work stoppages, and (iii) possible disruptions in the supply of commodities to us or our customers due to financial distress, work stoppages, natural disasters or civil unrest; (2) our ability to satisfy future capital and liquidity requirements; including our ability to access the credit and capital markets at the times and in the amounts needed and on terms acceptable to us; our ability to comply with financial and other covenants in our credit agreements; and the continuation of acceptable supplier payment terms; (3) our ability to satisfy pension and other post-employment benefit obligations; (4) our ability to access funds generated by foreign subsidiaries and joint ventures on a timely and cost-effective basis; (5) our ability to execute on our transformational plans and cost-reduction initiatives in the amounts and on the timing contemplated; (6) general economic conditions, including changes in interest rates, currency exchange rates and fuel prices; (7) the timing and expenses related to internal restructuring, employee reductions, acquisitions or dispositions and the effect of pension and other post-employment benefit obligations; (8) increases in raw material and energy costs and our ability to offset or recover these costs, increases in our warranty, product liability and recall costs or the outcome of legal or regulatory proceedings to which we are or may become a party; and (9) those factors identified in our filings with the SEC (including our Annual Report on Form

Caution should be taken not to place undue reliance on our forward-looking statements, which represent our view only as of the date of this release, and which we assume no obligation to update. The financial results presented herein are preliminary and unaudited; final financial results will be included in the company's Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2019. New business wins and rewins do not represent firm orders or firm commitments from customers, but are based on various assumptions, including the timing and duration of product launches, vehicle production levels, customer price reductions and currency exchange rates.

#### Use of Non-GAAP Financial Information

This press release contains information about Visteon's financial results which is not presented in accordance with accounting principles generally accepted in the United States ("GAAP"). Such non-GAAP financial measures are reconciled to their closest GAAP financial measures at the end of this press release. The provision of these comparable GAAP financial measures for 2018 is not intended to indicate that Visteon is explicitly or implicitly providing projections on those GAAP financial measures, and actual results for such measures are likely to vary from those presented. The reconciliations include all information reasonably available to the company at the date of this press release and the adjustments that management can reasonably predict.

#### **Follow Visteon:**



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#### VISTEON CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (Dollars in Millions, Except Per Share Data) (Unaudited)

	Three Months Ended March 31		
	2019	2018	
Sales	<b>\$</b> 737	\$ 814	
Cost of sales	(671)	(685)	
Gross margin	66	129	
Selling, general and administrative expenses	(57)	(44)	
Restructuring expense	(1)	(5)	
Interest expense, net	(2)	(2)	
Equity in net income of non-consolidated affiliates	3	3	
Other income, net	2	7	
Income before income taxes	11	88	
Benefit (provision) for income taxes	5	(21)	
Net income from continuing operations	16	67	
Income from discontinued operations, net of tax		2	
Net income	16	69	
Net income attributable to non-controlling interests	(2)	(4)	
Net income attributable to Visteon Corporation	\$ 14	\$ 65	
<u>Earnings per share data</u> :			
Basic earnings per share			
Continuing operations	\$ 0.50	\$ 2.07	
Discontinued operations		0.07	
Basic earnings per share attributable to Visteon Corporation	\$ 0.50	\$ 2.14	
Diluted earnings per share			
Continuing operations	\$ 0.49	\$ 2.05	
Discontinued operations		0.06	
Diluted earnings per share attributable to Visteon Corporation	\$ 0.49	\$ 2.11	
Average shares outstanding (in millions)			
Basic	28.2	30.5	
Diluted	28.4	30.8	
Comprehensive income:			
Comprehensive income	\$ 21	\$ 92	
Comprehensive income attributable to Visteon Corporation	<b>\$</b> 18	\$ 82	

## VISTEON CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Dollars in Millions) (Unaudited)

ASSETS         \$ 432         \$ 432           Cash and equivalents         \$ 432         \$ 432           Restricted cash         3         4           Accounts receivable, net         484         486           Inventories, net         195         184           Other current assets         109         1.283           Property and equipment, net         406         397           Intangible assets, net         128         129           Right to use assets         167         -           Investments in non-consolidated affiliates         45         42           Othen concurrent assets         153         1433           Total assets         153         1433           Total assets         153         1433           Total assets         153         1433           Total assets         153         1433           Accounts payable         440         466           Accounts payable         440         466           Account employee liabilities         28         -6           Other current liabilities         28         55         257           Account payable         440         448         488           Employee benefit		March 31 2019	December 31 2018	
Restricted cash34Accounts receivable, net484486Inventories, net169159Total current assets1.2831.296Property and equipment, net406397Intangible assets, net128129Right to use assets167-Investments in non-consolidated affiliates4542Other non-current assets153143Total assets52.1825Stott set555Current lease liabilities6767Current lease liabilities6767Current liabilities148161Total current liabilities148161Total current liabilities23-Other current liabilities6767Current lease liabilities148161Total current liabilities2423Other current liabilities2423Other non-current liabilities2423<	ASSETS			
Accounts receivable, net484486Inventories, net195184Other current assets169159Total current assets1,2831,296Property and equipment, net406397Intangible assets, net128129Right to use assets167-Investments in non-consolidated affiliates4542Other non-current assets153143Total assets\$ 2,182\$ 2,007 <b>LIABLITIES AND EQUITY</b> \$\$ 56Short-term debt, including current portion of long-term debt\$ 56\$ 57Accounts payable440436Account payable440436Current Lass liabilities28-Other current liabilities28-Other current liabilities28-Current Lase liabilities28-Other current liabilities28-Other current liabilities28-Current Lase liabilities24-Cong-term debt348348Employee benefits255257Non-current liabilities24-Other ourrent liabilities24-Other ourrent liabilities6976Stockholders' equity:Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accurumalted other comprehensive loss(212)(2169)Accurumalted e	Cash and equivalents	\$ 432	\$	463
Inventories, net         195         184           Other current assets         169         159           Total current assets         1,283         1,296           Property and equipment, net         406         397           Intangible assets, net         128         129           Right to use assets         167            Investments in non-consolidated affiliates         45         42           Other non-current assets         153         143           Total assets         \$ 2,162         \$ 2,007           LIABIL/TIFES AND EQUITY		3		4
Other current assets         169         159           Total current assets         1,283         1,293           Property and equipment, net         406         397           Intangible assets, net         128         1292           Right to use assets         167            Investments in non-consolidated affiliates         45         42           Other non-current assets         153         143           Total assets         \$ 2,182         \$ 2,007           LIABLIFIES AND EQUIPY         \$ 56         \$ 57           Short-term debt, including current portion of long-term debt         \$ 56         \$ 57           Accounts payable         440         436           Accured employee liabilities         67         67           Other current liabilities         739         721           Long-term debt         348         348           Employee banefits         24         23           Other non-current liabilities         24         23           Other non-current liabilities         14         1           Deferred tax liabilities         14         24           Common stock         1         1         1           Additional paid-in capital <td< td=""><td>Accounts receivable, net</td><td>484</td><td></td><td>486</td></td<>	Accounts receivable, net	484		486
Total current assets1,2831,296Property and equipment, net406397Intangible assets, net128129Right to use assets167Investments in non-consolidated affiliates4542Other non-current assets153143Total assets\$ 2,182\$ 2,007LIABILITIES AND EQUITYS56\$ 57Short-term debt, including current portion of long-term debt\$ 56\$ 57Accounts payable676767Accrued employee liabilities28Other current liabilities148161Total current liabilities148161Total current liabilities2423Other non-current liabilities2423Other non-current liabilities2423Other non-current liabilities2423Other non-current liabilities2423Other non-current liabilities11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,6231,609Accurued earnings1,625262Total	Inventories, net	195		184
Property and equipment, net         406         397           Intangible assets, net         128         129           Right to use assets         167            Interstitution in non-consolidated affiliates         45         42           Other non-current assets         153         143           Total assets         \$ 2,182         \$ 2,007           LIABILITIES AND EQUITY         \$         \$ 56         \$ 57           Short-term debt, including current portion of long-term debt         \$ 56         \$ 57           Accounts payable         440         436           Current lease liabilities         67         67           Current lease liabilities         28            Other current liabilities         148         161           Total current liabilities         28            Other current liabilities         28            Other current liabilities         28            Other current liabilities         28            Other current liabilities         28            Current lease liabilities         28            Deferred tax liabilities         28         25         257	Other current assets	169		159
Intagible assets, net         128         129           Right to use assets         167         —           Investments in non-consolidated affiliates         45         42           Other non-current assets         153         143           Total assets         \$ 2,182         \$ 2,007 <b>LIABLITIES AND EQUITY</b>	Total current assets	1,283		1,296
Right to use assets167—Investments in non-consolidated affiliates4542Other non-current assets1531433Total assets\$ 2,122\$ 2,007LIABILITIES AND EQUITY**Short-term debt, including current portion of long-term debt\$ 56\$ 57Accounts payable440436Accrured employee liabilities6767Current lasse liabilities28—Other current liabilities148161Total current liabilities148161Total current liabilities25257Non-current lease liabilities2423Other current liabilities2423Other non-current liabilities6976Stockholders' equity:11Common stock11Additional paid-in capital1,6231,609Accurulated other comprehensive loss(212)(2160)Treasury stock(2257)(2264)Total equity487465Total equity605582	Property and equipment, net	406		397
Investments in non-consolidated affiliates         45         42           Other non-current assets         153         143           Total assets         \$ 2,182         \$ 2,007           LIABILITIES AND EQUITY         -         -           Short-term debt, including current portion of long-term debt         \$ 56         \$ 57           Accounts payable         440         436           Accrued employee liabilities         67         67           Current lease liabilities         28         -           Other current liabilities         148         161           Total current liabilities         348         348           Employee benefits         348         348           Employee benefits         255         257           Non-current liabilities         142         -           Deferred tax liabilities         142         -           Deferred tax liabilities         69         76           Stockholders' equity:         -         -           Common stock         1         1           Additional paid-in capital         1,332         1,335           Retained earnings         (212)         (216)           Treasury stock         (2257)         (2,267)	Intangible assets, net	128		129
Other non-current assets         153         143           Total assets         \$ 2,182         \$ 2,007           LIABILITIES AND EQUITY         ************************************	Right to use assets	167		_
Total assets         \$ 2,182         \$ 2,007           LIABILITIES AND EQUITY         Soft assets         \$ 56         \$ 57           Accounts payable         440         436           Accounts payable         67         67           Current lease liabilities         28            Other current liabilities         148         161           Total current liabilities         28            Other current liabilities         148         161           Total current liabilities         28            Long-term debt         348         348           Employee banefits         255         257           Non-current lease liabilities         24            Deferred tax liabilities         142            Deferred tax liabilities         24         23           Other non-current liabilities         24         23           Other non-current liabilities         1         1           Additional paid-in capital         1,332         1,335           Retained earnings         1,623         1,609           Accumulated other comprehensive loss         (212)         (216)           Treasury stock         (2,257)	Investments in non-consolidated affiliates	45		42
LIABILITIES AND EQUITY           Short-term debt, including current portion of long-term debt         \$ 56         \$ 57           Accounts payable         440         436           Accrued employee liabilities         67         67           Current lease liabilities         28            Other current liabilities         148         161           Total current liabilities         739         721           Long-term debt         348         348           Employee benefits         255         257           Non-current lease liabilities         142            Deferred tax liabilities         24         23           Other ourrent liabilities         69         76           Stockholders' equity:	Other non-current assets	153		143
Short-term debt, including current portion of long-term debt       \$ 56       \$ 57         Accounts payable       440       436         Accounts payable       67       67         Current lass liabilities       28	Total assets	\$ 2,182	\$	2,007
Accounts payable       440       436         Accrued employee liabilities       67       67         Current lease liabilities       28          Other current liabilities       148       161         Total current liabilities       739       721         Long-term debt       348       348         Employee benefits       255       257         Non-current lease liabilities       142          Deferred tax liabilities       24       23         Other non-current liabilities       69       76         Stockholders' equity:	LIABILITIES AND EQUITY			
Accounts payable       440       436         Accrued employee liabilities       67       67         Current lease liabilities       28          Other current liabilities       148       161         Total current liabilities       739       721         Long-term debt       348       348         Employee benefits       255       257         Non-current lease liabilities       142          Deferred tax liabilities       24       23         Other non-current liabilities       69       76         Stockholders' equity:	Short-term debt, including current portion of long-term debt	\$ 56	\$	57
Accrued employee liabilities       67       67         Current lease liabilities       28		440		436
Current lease liabilities28—Other current liabilities148161Total current liabilities739721Long-term debt348348Employee benefits255257Non-current lease liabilities142—Deferred tax liabilities142—Deferred tax liabilities2423Other non-current liabilities6976Stockholders' equity:11Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,603Accumulated other comprehensive loss(212)(2160)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582		67		67
Total current liabilitiesTotal current liabilitiesTotal current liabilities348Employee benefits348Employee benefits255Non-current lease liabilities142Deferred tax liabilities24Other non-current liabilities69Stockholders' equity:69Common stock1Additional paid-in capital1,332Retained earnings1,623Accumulated other comprehensive loss(212)Treasury stock(2257)Cotal Visteon Corporation stockholders' equity487Total Visteon Corporation stockholders' equity118Total equity605582		28		—
Long-term debt       348       348         Employee benefits       255       257         Non-current lease liabilities       142       —         Deferred tax liabilities       24       23         Other non-current liabilities       69       76         Stockholders' equity:       1       1         Common stock       1       1         Additional paid-in capital       1,332       1,335         Retained earnings       1,623       1,609         Accumulated other comprehensive loss       (212)       (216)         Treasury stock       (2,257)       (2,264)         Total Visteon Corporation stockholders' equity       487       465         Non-controlling interests       118       117         Total equity       605       582	Other current liabilities	148		161
Employee benefits255257Non-current lease liabilities142—Deferred tax liabilities2423Other non-current liabilities6976Stockholders' equity:11Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock487465Non-controlling interests118117Total equity605582	Total current liabilities	739		721
Non-current lease liabilities142—Deferred tax liabilities2423Other non-current liabilities6976Stockholders' equity:11Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Long-term debt	348		348
Deferred tax liabilities2423Other non-current liabilities6976Stockholders' equity:11Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Employee benefits	255		257
Other non-current liabilities6976Stockholders' equity: Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Non-current lease liabilities	142		
Stockholders' equity:       1       1         Common stock       1       1         Additional paid-in capital       1,332       1,335         Retained earnings       1,623       1,609         Accumulated other comprehensive loss       (212)       (216)         Treasury stock       (2,257)       (2,264)         Total Visteon Corporation stockholders' equity       487       465         Non-controlling interests       118       117         Total equity       605       582	Deferred tax liabilities	24		23
Common stock11Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Other non-current liabilities	69		76
Additional paid-in capital1,3321,335Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Stockholders' equity:			
Retained earnings1,6231,609Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Common stock	1		1
Accumulated other comprehensive loss(212)(216)Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Additional paid-in capital	1,332		1,335
Treasury stock(2,257)(2,264)Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Retained earnings	1,623		1,609
Total Visteon Corporation stockholders' equity487465Non-controlling interests118117Total equity605582	Accumulated other comprehensive loss	(212)		(216)
Non-controlling interests         118         117           Total equity         605         582	Treasury stock	(2,257)	(	(2,264)
Non-controlling interests         118         117           Total equity         605         582	Total Visteon Corporation stockholders' equity	487		465
Total equity         605         582		118		117
1 5	5	605		582
			\$	

#### VISTEON CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in Millions) (Unaudited)

	Three Months Ended March 31 2019 2018			
OPERATING			2018	
Net income	\$	16	\$	69
Adjustments to reconcile net income to net cash provided from operating activities:	Ψ	10	Ψ	05
Depreciation and amortization		25		22
Equity in net income of non-consolidated affiliates, net of dividends remitted		(3)		(3)
Non-cash stock-based compensation		5		(6)
Operating leases, net		3		—
Gains on transactions	-	_		(3)
Changes in assets and liabilities:				
Accounts receivable		3		48
Inventories		(11)		(6)
Accounts payable		9		30
Other assets and other liabilities		(43)		(70)
Net cash provided from operating activities		4		81
INVESTING				
Capital expenditures, including intangibles		(37)		(44)
Loan repayments from non-consolidated affiliates		2		2
Other		1		1
Net cash used by investing activities		(34)		(41)
FINANCING				
Short-term debt, net		(2)		(12)
Distribution payments	-			(14)
Repurchase of common stock	-			(200)
Other				(4)
Net cash used by financing activities		(2)		(230)
Effect of exchange rate changes on cash	-			7
Net decrease in cash		(32)		(183)
Cash and restricted cash at beginning of the period	4	467		709
Cash and restricted cash at end of the period	\$ 4	435	\$	526

The Company has combined cash flows from discontinued operations and continuing operations within the operating and investing categories.

# VISTEON CORPORATION AND SUBSIDIARIES RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(Unaudited, Dollars in Millions)

**Adjusted EBITDA:** Adjusted EBITDA is presented as a supplemental measure of the Company's performance that management believes is useful to investors because the excluded items may vary significantly in timing or amounts and/or may obscure trends useful in evaluating and comparing the Company's operating activities across reporting periods. The Company defines Adjusted EBITDA as net income attributable to the Company adjusted to eliminate the impact of depreciation and amortization, restructuring expense, net interest expense, loss on divestiture, equity in net income of non-consolidated affiliates, gain on non-consolidated affiliate transactions, provision for income taxes, discontinued operations, net income attributable to non-controlling interests, non-cash stock-based compensation expense, and other gains and losses not reflective of the Company's ongoing operations. Because not all companies use identical calculations, this presentation of Adjusted EBITDA may not be comparable to similarly titled measures of other companies.

	Three Mon Marc 2019		Estimated Full Year 2019
Visteon:	2015	2010	2015
Net income attributable to Visteon Corporation	\$ 14	\$65	\$59 - \$79
Depreciation and amortization	25	22	97
Restructuring expense	1	5	25
Interest expense, net	2	2	9
Equity in net income of non-consolidated affiliates	(3)	(3)	(12)
(Benefit) provision for income taxes	(5)	21	35 - 40
Income from discontinued operations, net of tax		(2)	_
Net income attributable to non-controlling interests	2	4	12
Non-cash, stock-based compensation expense	5	(6)	20
Other	—	(4)	—
Adjusted EBITDA	\$ 41	\$ 104	\$245 - \$270

Adjusted EBITDA is not a recognized term under U.S. GAAP and does not purport to be a substitute for net income as an indicator of operating performance or cash flows from operating activities as a measure of liquidity. Adjusted EBITDA has limitations as an analytical tool and is not intended to be a measure of cash flow available for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. In addition, the Company uses Adjusted EBITDA (i) as a factor in incentive compensation decisions, (ii) to evaluate the effectiveness of the Company's business strategies, and (iii) because the Company's credit agreements use similar measures for compliance with certain covenants.

**Free Cash Flow and Adjusted Free Cash Flow**: Free cash flow and Adjusted free cash flow are presented as supplemental measures of the Company's liquidity that management believes are useful to investors in analyzing the Company's ability to service and repay its debt. The Company defines Free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles. The Company defines Adjusted free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles as further adjusted for restructuring related payments. Free cash flow and Adjusted free cash flow include amounts associated with discontinued operations. Because not all companies use identical calculations, this presentation of Free cash flow and Adjusted free cash flow may not be comparable to other similarly titled measures of other companies.

	Three Mont Marcl	Estimated Full Year	
	2019	2018	2019
Total Visteon:			
Cash provided from operating activities	\$4	\$ 81	\$ 165 - \$180
Capital expenditures, including intangibles	(37)	(44)	(145 - 135)
Free cash flow	\$ (33)	\$ 37	\$25 - \$45
Restructuring related payments	3	11	25 - 25
Adjusted free cash flow	\$ (30)	\$ 48	\$45 - \$70

Free cash flow and Adjusted free cash flow are not recognized terms under U.S. GAAP and do not purport to be a substitute for cash flows from operating activities as a measure of liquidity. Free cash flow and Adjusted free cash flow have limitations as analytical tools as they do not reflect cash used to service debt and do not reflect funds available for investment or other discretionary uses. In addition, the Company uses Free cash flow and Adjusted free cash flow (i) as factors in incentive compensation decisions and (ii) for planning and forecasting future periods.

Adjusted Net Income and Adjusted Earnings Per Share: Adjusted net income and Adjusted earnings per share are presented as supplemental measures that management believes are useful to investors in analyzing the Company's profitability, providing comparability between periods by excluding certain items that may not be indicative of recurring business operating results. The Company believes management and investors benefit from referring to these supplemental measures in assessing company performance and when planning, forecasting and analyzing future periods. The Company defines Adjusted net income as net income attributable to Visteon adjusted to eliminate the impact of restructuring expense, loss on divestiture, gain on non-consolidated affiliate transactions, other net expenses, discontinued operations, other gains and losses not reflective of the Company's ongoing operations and related tax effects. The Company defines Adjusted net income divided by diluted shares. Because not all companies use identical calculations, this presentation of Adjusted net income and Adjusted earnings per share may not be comparable to other similarly titled measures of other companies.

	r.	Three Months Ended March 31		
		2019		)18
Net income attributable to Visteon:				
Net income	\$	14	\$	63
Discontinued operations				2
Net income attributable to Visteon	\$	14	\$	65

	]	Three Months Ended March 31		
		2019	2	2018
<u>Diluted earnings per share:</u>				
Net income attributable to Visteon	\$	14	\$	65
Average shares outstanding, diluted (in millions)		28.4		30.8
Diluted earnings per share	\$	0.49	\$	2.11
Adjusted earnings per share:				
Net income attributable to Visteon	\$	14	\$	65
Restructuring, net		1		5
Other		—		(4)
Income from discontinued operations, net of tax				(2)
Adjusted net income	\$	15	\$	64
Average shares outstanding, diluted (in millions)		28.4		30.8
Adjusted earnings per share	\$	0.53	\$	2.08

Adjusted net income and Adjusted earnings per share are not recognized terms under U.S. GAAP and do not purport to be a substitute for profitability. Adjusted net income and Adjusted earnings per share have limitations as analytical tools as they do not consider certain restructuring and transaction-related payments and/or expenses. In addition, the Company uses Adjusted net income and Adjusted earnings per share for internal planning and forecasting purposes.