Visteon Q3 2017 Earnings

October 26, 2017



Visteon

Visteon°

Electronics Product Group

Q3 2017 Summary

- Sales of \$765 million, year-over-year growth of 2%
- Adjusted EBITDA of \$83 million, year-over-year increase of \$8 million
- Adjusted EBITDA margin of 10.8%, year-over-year increase of 80 bps

YTD 2017 New Business Wins

- Awarded \$4.6 billion in new business
- Record backlog of \$18 billion



Q3 and YTD 2017 Key Accomplishments

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Sales

- ✓ Achieved Q3 sales of \$765 million, growth of 2%
- ✓ Grew Q3 China domestic sales 22% Y/Y, excluding FX
- ✓ Awarded \$4.6 billion in new business YTD, including \$1.5 billion in Audio/Infotainment



Profitability and Returns

- ✓ Delivered Q3 adjusted EBITDA of \$83 million
- ✓ Achieved Q3 adjusted free cash flow of \$33 million
- Executed \$170 million in share repurchases YTD

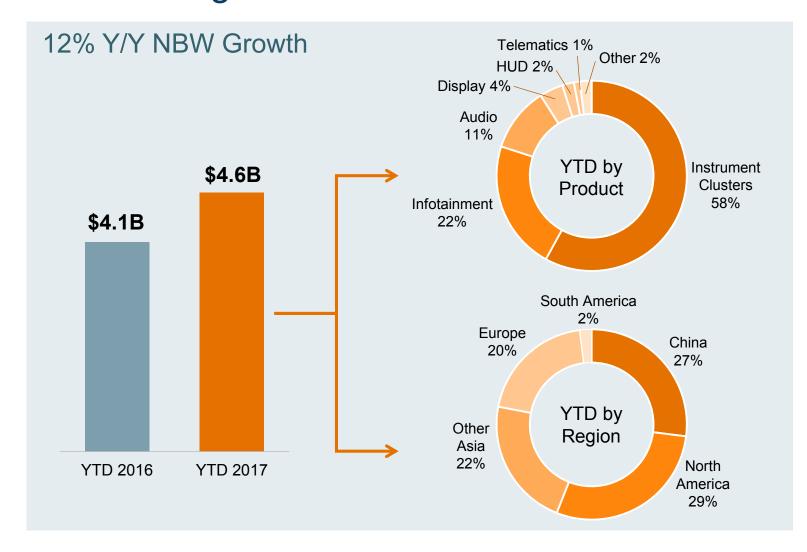


Operational

- ✓ Secured first Phoenix[™] Infotainment system win
- ✓ Awarded second W-HUD
- ✓ Launched 36 products YTD
- Continuous improvements in manufacturing, engineering and SG&A costs

Double-Digit Year-Over-Year Growth in New Business Wins





Q3 and YTD Highlights

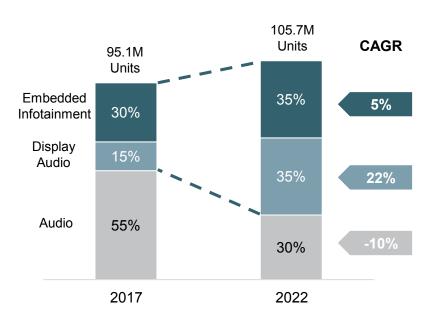
- First Phoenix[™] win for Display Audio system in North America
- Audio/Infotainment represents \$1.5B
 in YTD NBWs, more than double last year
- Continued strong performance in Instrument Clusters with \$2.6B in YTD NBWs
- Added two customers for all-digital cluster bringing the total to 10 OEMs
- Awarded second Windshield HUD
- NBWs balanced across all regions
- Strong performance in China with \$1.2B in YTD wins

Note: New business wins represent booked lifetime revenue.

Capturing Market Share in Infotainment

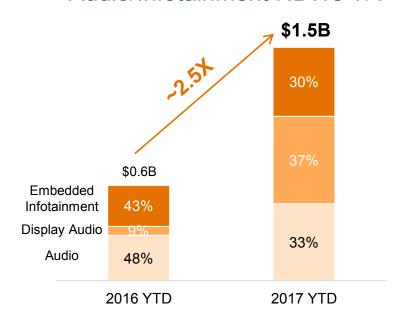
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Audio/Infotainment Market Trends



- Market trending toward display audio systems with higher ASP than traditional audio systems
- Embedded infotainment transitioning into "mobile app platform"
- Cybersecurity and OTA updates required for both display audio and embedded infotainment segments

Audio/Infotainment NBWs Y/Y

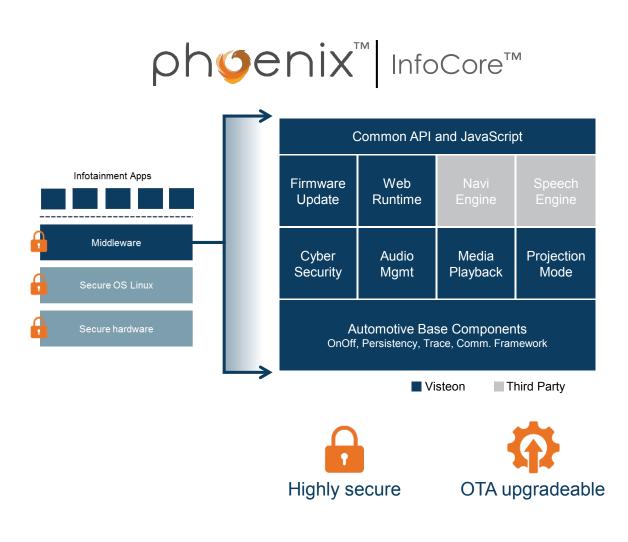


- Infotainment grew more than double over same period last year
- Well positioned in the faster-growing Display Audio segment
- First Phoenix[™] infotainment win with global OEM launching in 2020
- Phoenix[™] win provides opportunity for cross-vehicle expansion

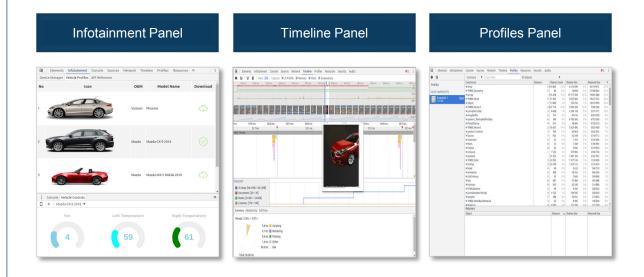
Source: October 2017 IHS volumes normalized to global production volumes

Infotainment Platform for Connected Car

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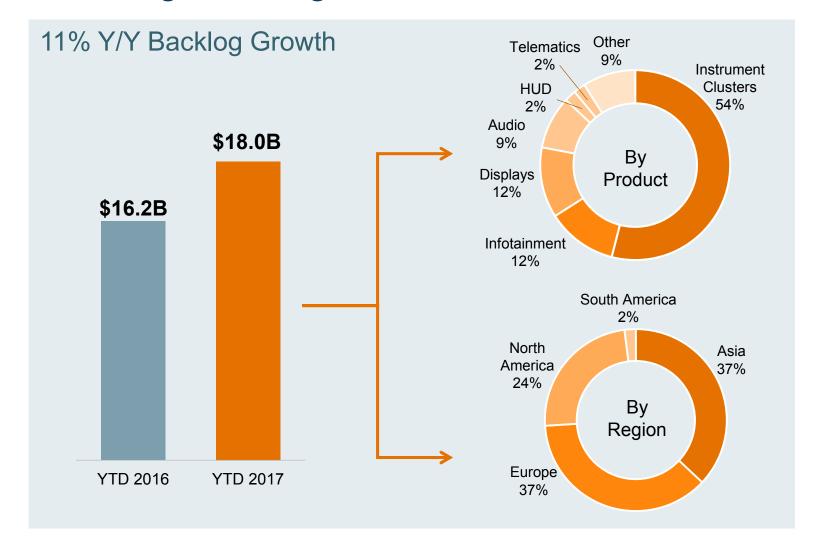






Backlog Growing Faster Than Market

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Backlog Highlights

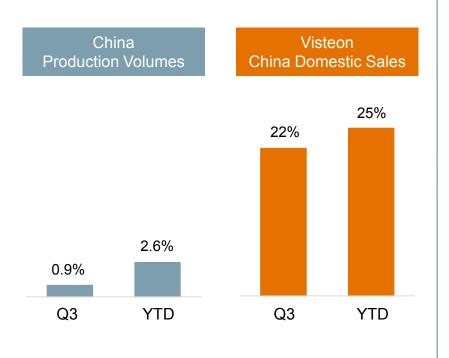
- Overall backlog grew 11% Y/Y vs. projected 5-year market growth rate for cockpit electronics of 8% CAGR
- Instrument Clusters grew 27% Y/Y vs. projected 5-year market growth rate of 9% CAGR⁽¹⁾
- Audio/Infotainment grew 11% Y/Y vs. projected 5-year market growth rate of 5% CAGR⁽¹⁾
- Backlog is well balanced across all regions

(1) IHS market growth rates from 2017-2022

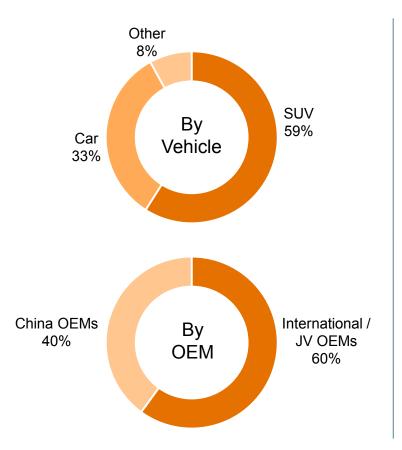
Visteon China – Strong Performance Continues

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YTD China New Business Wins of ~ \$1.2 Billion



Q3 and YTD Highlights

- Q3 Visteon China domestic sales increased 22% Y/Y and 25% YTD
- Launched 5 programs in Q3 and 13 programs YTD
- Q3 and YTD new business wins are \$0.4 billion and \$1.2 billion respectively
- Winning new business in the fastergrowing SUV segment across both domestic and JV OEMs

Source: IHS October 2017 production volumes and Visteon sales are China domestic only (excluding FX)

Q3 and YTD 2017 Highlights

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Q3 2017

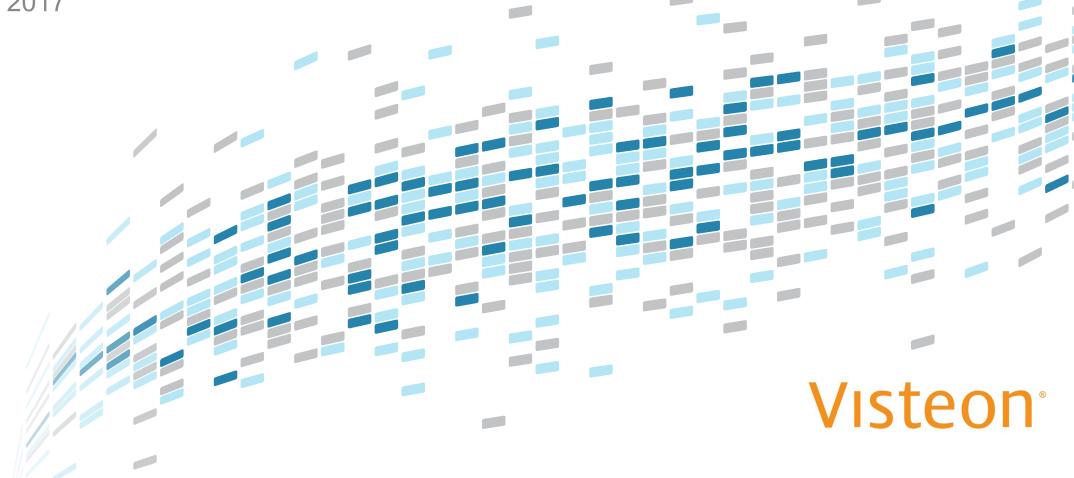
- Awarded first Phoenix[™] Infotainment system win
- Delivered strong Q3 with \$765M in sales (2% Y/Y growth) and \$83M in adjusted EBITDA (10.8% of sales)
- Increased domestic sales in China by 22% excluding FX, driven by new product launches
- Achieved 11th straight quarter of Y/Y adjusted EBITDA margin growth
- Generated strong adjusted free cash flow of \$33M

YTD 2017

- Won \$4.6 billion in new business, increasing backlog to record \$18 billion
- Instrument Cluster backlog grew by 27% and Audio/Infotainment grew by 11% year-over-year
- Continued focus on operational excellence driving cost performance
- Delivered adjusted EBITDA margin of 11.4%

Q3 2017 Financial Results

October 26, 2017



Q3 2017 Key Financials*

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(Dollars in Millions)

Electronics Product Group	Q3 2016	Q3 2017
Sales	\$749	\$765
Adjusted EBITDA	\$75 10.0%	\$83 10.8%
Adjusted free cash flow	\$23	\$33

Electronics Product Group	YTD 2016	YTD 2017
Sales	\$2,304	\$2,349
Adjusted EBITDA	\$248 10.8%	\$268 11.4%
Adjusted free cash flow	\$88	\$90

2017 B/(W) 2016
\$16
\$8 80 bps
\$10

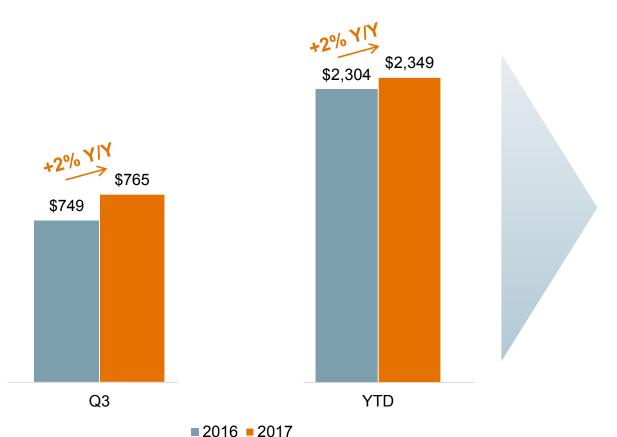
2017 B/(W) 2016
\$45
\$20 60 bps
2

^{*} All items above except sales are non-GAAP measures.

Q3 Sales Growth Despite Soft Production Environment



(Dollars in Millions)



Sales	Q3	YTD
2017 Actual	\$765	\$2349
2016 Actual	749	2304
2017 B/(W) 2016	(\$16)	(\$45)
Key Drivers		
Launches / Mix / Volumes	\$26	\$117
Pricing/Other	(19)	(58)
Currency	9	(14)
Total	\$16	\$45

Note: Electronics Product Group only

Delivered Strong Adjusted EBITDA

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(Dollars in Millions)



Adjusted EBITDA	Q3	YTD
2017 Actual	\$83	\$268
2016 Actual	75	248
2017 B/(W) 2016	(\$8)	(\$20)
Key Drivers		
Volume / Mix / Manufacturing	\$15	\$51
Engineering and SG&A	10	28
Pricing/Other	(19)	(58)
Currency	2	(1)
Total	\$8	\$20

Note: Electronics Product Group only

Cash Flow Generation and Healthy Balance Sheet

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(Dollars in Millions)

		Q3 2017		
	Total	Other / Disc Ops	Electronics	Q3
Adjusted EBITDA	\$75	-	\$75	\$83
Disc Ops EBITDA	(8)	(8)	-	-
Working Capital and Other Changes	-	11	(11)	(10)
Cash Taxes	(23)	-	(23)	(18)
Capital Expenditures	(19)	(1)	(18)	(22)
Adjusted FCF	\$25	\$2	\$23	\$33
Restructuring / Transaction	(20)	(12)	(8)	(10)
Free Cash Flow	\$5	(\$10)	\$15	\$23

	09/30/17
Cash	\$735
Debt	391
Net Cash	\$344
Visteon Leverage	
LTM Adj. EBITDA (1)	\$366
Debt / EBITDA	1.1x

Excludes (\$2) million of adjusted EBITDA related to Other operations.

Share Buyback Program



	Q1	Q2	Q3	\$400M Authorized
	\$125 Million*	\$35 Million	\$10 Million	\$230M Remains
# of Shares (in thousands)	1,300	359	83	
Average Price	\$96.13	\$97.44	\$121.25	\$170M YTD
Average Diluted Shares Outstanding	33.0	32.0	31.8	

(in Mils.)

^{* \$125}M share repurchase included final delivery of shares in May

Full-Year 2017 Guidance

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(Electronics Product Group)

	FY 2016 Actual		
Sales	\$3.107B	\$3.1 - \$3.2B	\$3.12 - \$3.16B
Adjusted EBITDA	\$346M 11.1%	\$355 - \$370M ~11.5%	\$360 - \$370M ~11.5%
Adjusted Free Cash Flow	\$167M	\$165 - \$180M	\$170 - \$180M

Building the Foundation Through Operational Excellence













Executing on Our Long-Term Strategies

- YTD new business wins of \$4.6 billion, leading to backlog of \$18.0 billion
- Strong performance in Audio/Infotainment including first Phoenix[™] win

Margin Expansion / Cash Flow Generation

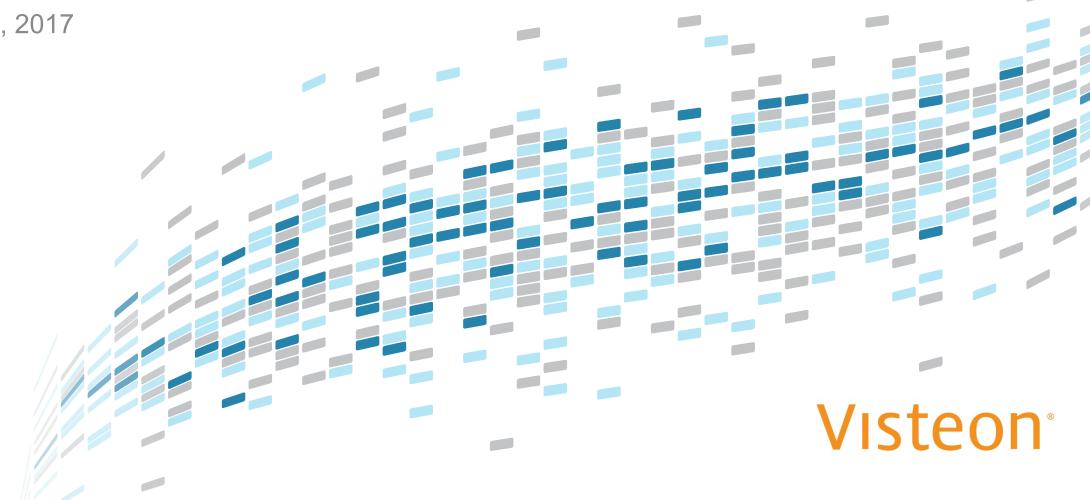
- Delivered \$268 million in YTD adjusted EBITDA, 11.4% of sales
- On track to deliver positive FY adjusted free cash flow

Return Enhancement Through Capital Deployment

- Executed \$170 million in share repurchases
- \$230 million remaining in authorized share buyback program

Appendix

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Forward-Looking Information



- This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not guarantees of future results and conditions but rather are subject to various factors, risks and uncertainties that could cause our actual results to differ materially from those expressed in these forward-looking statements, including, but not limited to:
 - conditions within the automotive industry, including (i) the automotive vehicle production volumes and schedules of our customers, (ii) the financial condition of our customers and the effects of any restructuring or reorganization plans that may be undertaken by our customers, including work stoppages at our customers, and (iii) possible disruptions in the supply of commodities to us or our customers due to financial distress, work stoppages, natural disasters or civil unrest;
 - our ability to execute on our transformational plans and cost-reduction initiatives in the amounts and on the timing contemplated;
 - our ability to satisfy future capital and liquidity requirements; including our ability to access the credit and capital markets at the times and
 in the amounts needed and on terms acceptable to us; our ability to comply with financial and other covenants in our credit agreements;
 and the continuation of acceptable supplier payment terms;
 - our ability to satisfy pension and other post-employment benefit obligations;
 - our ability to access funds generated by foreign subsidiaries and joint ventures on a timely and cost effective basis;
 - general economic conditions, including changes in interest rates and fuel prices; the timing and expenses related to internal
 restructurings, employee reductions, acquisitions or dispositions and the effect of pension and other post-employment benefit obligations;
 - increases in raw material and energy costs and our ability to offset or recover these costs, increases in our warranty, product liability and recall costs or the outcome of legal or regulatory proceedings to which we are or may become a party; and
 - those factors identified in our filings with the SEC (including our Annual Report on Form 10-K for the fiscal year ended December 31, 2016).
- Caution should be taken not to place undue reliance on our forward-looking statements, which represent our view only as of the date of this
 presentation, and which we assume no obligation to update. The financial results presented herein are preliminary and unaudited; final financial
 results will be included in the company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016. New business wins, re-wins
 and backlog do not represent firm orders or firm commitments from customers, but are based on various assumptions, including the timing and
 duration of product launches, vehicle productions levels, customer price reductions and currency exchange rates.

Use of Non-GAAP Financial Information

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- Because not all companies use identical calculations, adjusted gross margin, adjusted SG&A, adjusted EBITDA, adjusted net income, adjusted EPS, free cash flow and adjusted free cash flow used throughout this presentation may not be comparable to other similarly titled measures of other companies.
- In order to provide the forward-looking non-GAAP financial measures for full-year 2017, the Company is providing reconciliations to the most directly comparable GAAP financial measures on the subsequent slides. The provision of these comparable GAAP financial measures is not intended to indicate that the Company is explicitly or implicitly providing projections on those GAAP financial measures, and actual results for such measures are likely to vary from those presented. The reconciliations include all information reasonably available to the Company at the date of this presentation and the adjustments that management can reasonably predict.

Reconciliation of Non-GAAP Financial Information

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Adjusted Gross Margin

The Company defines adjusted gross margin as gross margin, adjusted to eliminate the impacts of employee charges, other non-operating costs, intangibles amortization and stock-based compensation expense.

2016					2017			
Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD
\$121	\$109	\$105	\$129	\$464	\$131	\$112	\$116	\$359
-	-	-	(1)	(1)	-	(1)	-	(1)
(2)	(1)	(2)	(1)	(6)	(1)	(1)	(1)	(3)
-	-	-	-	-	-	1	3	4
\$(2)	\$(1)	\$(2)	\$(2)	\$(7)	\$(1)	\$(1)	\$2	-
\$123	\$110	\$107	\$131	\$471	\$132	\$113	\$114	\$359
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Adjusted SG&A

The Company defines adjusted SG&A as SG&A, adjusted to eliminate the impacts of employee charges, intangibles amortization and stock-based compensation expense.

(Dollars in Millions)		2016					2017			
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD	
SG&A	\$56	\$54	\$53	\$57	\$220	\$51	\$53	\$54	\$158	
<u>Less:</u>										
Employee charges	1	-	-	-	1	-	-	-	-	
Stock-based compensation expense	2	2	2	1	7	2	3	3	8	
Intangibles amortization - SG&A	2	2	2	3	9	2	2	2	6	
Subtotal	\$5	\$4	\$4	\$4	\$17	\$4	\$5	\$5	\$14	
Adjusted SG&A	<u>\$51</u>	\$50	\$49	\$53	\$203	\$47	\$48	\$49	\$144	

Reconciliation of Non-GAAP Financial Information (cont'd)

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Net Income, EPS & Adj. EPS

			2016			2017				
(Dollars and Shares in Millions)	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD	
Net income attributable to Visteon	\$19	\$26	\$28	\$2	\$75	\$63	\$45	\$43	\$151	
Average shares outstanding, diluted	38.5	34.4	34.4	33.5	35.4	33.0	32.0	31.8	32.3	
Earnings per share	\$0.49	\$0.76	\$0.81	\$0.06	\$2.12	\$1.91	\$1.41	\$1.35	\$4.68	
Memo: Adjusted EPS										
Net income attributable to Visteon	\$19	\$26	\$28	\$2	\$75	\$63	\$45	\$43	\$151	
Restructuring expense	(10)	(7)	(5)	(27)	(49)	(1)	(3)	(6)	(10)	
Other income and expense	(4)	-	(12)	(8)	(24)	(1)	3	1	3	
Other costs, net	-	-	-	-	-	-	1	3	4	
Employee severance charges included in SG&A	(1)	-	-	-	(1)	-	-	-	-	
Discontinued operations	(13)	(9)	7	(25)	(40)	8	-	-	8	
Tax effect of adjustments				1	1					
Sub-Total	(\$28)	(\$16)	(\$10)	(\$59)	(\$113)	\$6	\$1	(\$2)	\$5	
Adjusted net income	\$47	\$42	\$38	\$61	\$188	\$57	\$44	\$45	146	
Average shares outstanding, diluted	38.5	34.4	34.4	33.5	35.4	33.0	32.0	31.8	32.3	
Adjusted earnings per share	\$1.22	\$1.22	\$1.10	\$1.82	\$5.31	\$1.73	\$1.38	\$1.42	\$4.52	

minion and hajastea i ree each i rev	2016					2017			
(Dollars in Millions)	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	\$23 \$23 \$23 \$23	YTD
Cash from (used by) operating activities	(\$58)	\$72	\$24	\$82	\$120	(\$10)	\$96	\$45	\$131
Less: Capital expenditures, incl intangibles	25	12	19	19	75	32	15	22	69
Free cash flow	(\$83)	\$60	<u>\$5</u>	\$63	\$45	(\$42)	\$81	\$45 22 \$23 \$23	\$62
Reconciliations to Adjusted Free Cash Flow									
Free cash flow	(\$83)	\$60	\$5	\$63	\$45	(\$42)	\$81	\$23	\$62
Exclude: Restructuring / transformation-related payments	55	19	20	19	113	12	6	10	28
Adjusted free cash flow	(\$28)	\$79	\$25	\$82	\$158	(\$30)	\$87	\$33	\$90

Reconciliation of Adjusted Earnings Per Share (Electronics PG)

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		2016			2017				
Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD	
\$94	\$79	\$75	\$98	\$346	\$101	\$84	\$83	\$268	
(21)	(20)	(21)	(22)	(84)	(19)	(22)	(21)	(62)	
-	3	-	(1)	2	2	3	1	6	
(4)	(4)	(4)	(4)	(16)	(4)	(3)	(4)	(11)	
(2)	(2)	(2)	(2)	(8)	(2)	(4)	(3)	(9)	
(2)	(3)	(5)	(2)	(12)	(5)	(4)	(3)	(12)	
(13)	(9)	(5)	(14)	(41)	(16)	(10)	(8)	(34)	
-	_	-	(1)	(1)	-	-	-	-	
\$52	\$44	\$38	\$52	\$186	\$57	\$44	\$45	\$146	
38.5	34.4	34.4	33.5	35.4	33.0	32.0	31.8	32.3	
\$1.35	\$1.28	\$1.10	\$1.55	\$5.25	\$1.73	\$1.38	\$1.42	\$4.52	
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2017 Guidance Reconciliation

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Adjusted EBITDA (Electronics Product Group)

	Three Mont Septem		Nine Montl Septem	Estimated Full Year	
(Dollars in Millions)	2016	2017	2016	2017	2017
Electronics	\$75	\$83	\$248	\$268	
Other			(7)		
Adjusted EBITDA	\$75	\$83	\$241	\$268	\$360 - \$370
Depreciation and amortization	21	21	62	62	83
Restructuring expense	5	6	22	10	10
Interest expense, net	5	3	10	12	15
Equity in net income of non-consolidated affiliates	-	(1)	(3)	(6)	(8)
Other (income) expense, net	12	(1)	16	(3)	(3)
Provision for income taxes	5	8	27	34	50
(Income) loss from discontinued operations, net of tax	(7)	-	15	(8)	(8)
Non-cash, stock-based compensation expense	2	3	7	9	14
Net income attributable to non-controlling interests	4	4	12	11	15
Other	-	(3)	-	(4)	(4)
Net Income attributable to Visteon	\$28	\$43	\$73	\$151	<u>\$196 - \$206</u>

2017 Guidance Reconciliation (cont'd)



Free Cash Flow and Adjusted Free Cash Flow (Electronics Product Group)

			2016				2017				2017 FY Guidance	
(Dollars in Millions)	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD	Low-end	High-end	
Cash from (used by) operating activities												
Total Visteon	(\$58)	\$72	\$24	\$82	\$120	(\$10)	\$96	\$45	\$131			
Less: Discontinued operations and other operations	(45)	(20)	(9)	(4)	(78)							
Cash from (used by) operating activities (Electronics)	(\$13)	\$92	\$33	\$86	\$198	(\$10)	\$96	\$45	\$131	\$215	\$225	
Capital expenditures, incl intangibles (Electronics)												
Total Visteon	\$25	\$12	\$19	\$19	\$75	\$32	\$15	\$22	\$69			
Less: Discontinued operations and other operations	1		1	(1)	1							
Capital expenditures, incl intangibles (Electronics)	\$24	\$12	<u>\$18</u>	\$20	\$74	\$32	\$15	\$22	\$69	\$85	\$85	
Free cash flow (Electronics)												
Cash from (used by) operating activities (Electronics)	(\$13)	\$92	\$33	\$86	\$198	(\$10)	\$96	\$45	\$131	\$215	\$225	
Less: Capital expenditures, incl intangibles (Electronics)	24	12	18	20	74	32	15	22	69	85	85	
Free cash flow (Electronics)	(\$37)	\$80	\$15	\$66	\$124	(\$42)	\$81	\$23	\$62	\$130	\$140	
Exclude: Restructuring / transformation-related payments (Electronics)	15	7	8	13	43	12	6	10	28	40 (1)	40 (1)	
Adjusted free cash flow (Electronics)	(\$22)	\$87	\$23	<u>\$79</u>	\$167	(\$30)	\$87	\$33	<u>\$90</u>	<u>\$170</u>	\$180	

Visteon Q3 2017 Sales and Adjusted EBITDA



	2016					2017			
(Dollars in Millions)	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD
Sales									
Electronics	\$793	\$762	\$749	\$803	\$3,107	\$810	\$774	\$765	\$2,349
Other	9	11	21	13	54		-	-	-
Total Sales	\$802	\$773	\$770	\$816	\$3,161	\$810	\$774	\$765	\$2,349
Adjusted EBITDA									
Electronics	\$94	\$79	\$75	\$98	\$346	\$101	\$84	\$83	\$268
Other	(5)	(2)	-	(2)	(9)	<u> </u>	-	-	-
Adjusted EBITDA	\$89	\$77	\$75	\$96	\$337	\$101	\$84	\$83	\$268
Adjusted EBITDA as % of Sales									
Electronics	11.9%	10.4%	10.0%	12.2%	11.1%	12.5%	10.9%	10.8%	11.4%

Reconciliation of Electronics Financial Information

Visteon°

Electronics Product Group

			2017						
(Dollars in Millions)	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	ΥTD
Product Sales	\$793	\$762	\$749	\$803	\$3,107	\$810	\$774	\$765	\$2,349
Gross Margin	\$126	\$111	\$105	\$131	\$473	\$131	\$112	\$116	\$359
Intangibles Amortization - COGS	(2)	(1)	(2)	(1)	(6)	(1)	(1)	(1)	(3)
Other / Stock-based compensation expense		-	-	(1)	(1)		-	3	3
Adjusted Gross Margin	\$128	\$112	\$107	\$133	\$480	\$132	\$113	\$114	\$359
% of Sales	16.1%	14.7%	14.3%	16.6%	15.4%	16.3%	14.6%	14.9%	15.3%
SG&A									
Product Line Specific and Allocated SG&A	(\$56)	(\$54)	(\$53)	(\$57)	(\$220)	(\$51)	(\$53)	(\$54)	(\$158)
Intangibles Amortization - SG&A	2	2	2	3	9	2	2	2	6
Employee Charges / Corp Severance	1	-	-	-	1	-	-	-	-
Equity Based Incentive Comp	2	2	2	1	7	2	3	3	8
Adjusted SG&A	(\$51)	(\$50)	(\$49)	(\$53)	(\$203)	(\$47)	(\$48)	(\$49)	(\$144)
Adjusted EBITDA									
Adjusted Gross Margin	\$128	\$112	\$107	\$133	\$480	\$132	\$113	\$114	\$359
Adjusted SG&A	(51)	(50)	(49)	(53)	(203)	(47)	(48)	(49)	(144)
Exclude D&A	17	17	17	18	69	16	19	18	53
Adjusted EBITDA	\$94	\$79	\$75	\$98	\$346	\$101	\$84	\$83	\$268
% of Sales	11.9%	10.4%	10.0%	12.2%	11.1%	12.5%	10.9%	10.8%	11.4%
Equity in Affiliates	-	\$3	-	(\$1)	\$2	\$2	\$3	\$1	\$6
Noncontrolling Interests	(4)	(4)	(4)	(4)	(16)	(4)	(3)	(4)	(11)

Restructuring and Transformation Payments

Visteon°

		<u>2017</u> FY			
(Dollars in Millions)	Q1	Q2	Q3	YTD	<u>Estimate</u>
Restructuring and Transformation Cash Payments	\$12	\$6	\$10	\$28	\$40
Other Legacy Cash Payments					
Hanon India Electronics Facility	\$47	-	-	\$47	\$47
Payments Related to Interiors Facility Sale	<u> </u>	-	-		35
Total	\$47	-	-	\$47	\$82

Q3 2017 Financial Results – U.S. GAAP



(Dollars in Millions except for Earnings Per Share)

Consolidated Visteon

_			2016						
	Q1	Q2	Q3	Q4	Full Year	Q1	Q2	Q3	YTD
Sales	\$802	\$773	\$770	\$816	\$3,161	\$810	\$774	\$765	\$2,349
Gross Margin	\$121	\$109	\$105	\$129	\$464	\$131	\$112	\$116	\$359
SG&A	\$56	\$54	\$53	\$57	\$220	\$51	\$53	\$54	\$158
Net income attributable to Visteon	\$19	\$26	\$28	\$2	\$75	\$63	\$45	\$43	\$151
Diluted EPS	\$0.49	\$0.76	\$0.81	\$0.06	\$2.12	\$1.91	\$1.41	\$1.35	\$4.68
Cash from operations	\$(58)	\$72	\$24	\$82	\$120	\$(10)	\$96	\$45	\$131
Capital expenditures, incl intangibles	\$25	\$12	\$19	\$19	\$75	\$32	\$15	\$22	\$69

Visteon®

